

## Company

VPK Packaging Group traces its roots back to 1935. From humble beginnings it has expanded and now operates over 35 plants in 13 countries. VPK continues to show steady growth and expansion due to integration of recycled paper for packaging solutions, a sound financial structure and excellent long-term relationships with its customers.

- Location: Oudegem, Belgium
- Industry: Recycled Packaging
- Products and Services: Corrugated board and solid board packaging
- Annual production: 890,000 tons
- Employees: 4860
- ERP System: SAP
- Original go-live: February 2004
- Upgraded system go-live: January 2018

## Objectives

- Increase speed and efficiency in manufacturing and supply chain, while cutting costs
- Foster consistent finance and sales and distribution processes
- Support shift to service-oriented strategy
- Modernise the system architecture to the latest technologies
- Add process integration

## Implemented Solutions

- X-Trim - trim optimisation
- GreyconMill MES
- APSC Greycon - SAP certified interface
- SAP R/3 software, functionality now available in the mySAP ERP solution
- mySAP Supply Chain Management solution

## Benefits

- Reduced total cost of ownership for IT
- Gained a consolidated view of finance processes across business units, enabling company to manage costs better
- Reduced stock rotation periods from eight weeks to two weeks
- Improved production planning
- Increased productivity, reduced waste and enabled closer collaboration with customers
- Improved delivery accuracy from 70% to 98% due to greater visibility into operations and inventory
- Decreased need for working capital by 30%

*"We needed to support our five business units' various requirements and handle a large amount of intracompany transactions ... There aren't many solutions other than SAP software that can handle all of that."*

**Johan Vanhee**  
Chief Supply Chain Officer  
VPK Packaging Group